

## Project Management Professional (PMP)

### 5-Day Training Program

**Cost: \$3,400 + GST + PST (textbook Included)**

#### Based on PMI – PMBOK 7<sup>th</sup> Edition

PMBOK® Guide is the go-to resource for project management practitioners. The project management profession has significantly evolved due to emerging technology, new approaches and rapid market changes. Reflecting this evolution, The Standard for Project Management enumerates 12 principles of project management and the PMBOK® Guide – Seventh Edition is structured around eight project performance domains.

This edition is designed to address practitioners' current and future needs and to help them be more proactive, innovative and nimble in enabling desired project outcomes.

This edition of the PMBOK® Guide:

- Reflects the full range of development approaches (predictive, adaptive, hybrid, etc.);
- Provides an entire section devoted to tailoring the development approach and processes;
- Includes an expanded list of models, methods, and artifacts;
- Focuses on not just delivering project outputs but also enabling outcomes; and
- Integrates with PMI Standards+™ for information and standards application content based on project type, development approach, and industry sector.

## COURSE CONTENT

### 1 - Introduction

- **Purpose of The Standard for Project Management**
- **Key Terms and Concepts**
- **Audience for this standard**

### 2 - A System for Value Delivery

- **Creating Value**
- **Value Delivery Components**
- **Information flow**
- **Organization Governance Systems**
- **Functions Associated with Projects**
- **Provide Oversight and Coordination**
- **Present Objectives and Feedback**

- **Facilitate and Support**
- **Perform Work and Contribute Insights**
- **Apply Expertise**
- **Provide Business Directions and Insight**
- **Provide Resources and Direction**
- **Maintain Governance**
- **The Project Environment**
- **Internal Environment**
- **External Environment**

## Product Management Considerations

### 3 – Project Management Principles

- **Be Diligent, Respectful and Caring Steward**
- **Create a Collaborative Project Team Environment**
- **Effectively Engage with Stakeholders**
- **Focus on Value**
- **Recognize, Evaluate and Respond to System Interactions**
- **Demonstrate Leadership Behaviors**
- **Tailor Based on Context**
- **Build Quality into Process and Deliverables**
- **Navigate Complexity**
- **Optimize Risk Responses**
- **Embrace Adaptability and Resiliency**
- **Enable Change to Achieve the Envisioned Future State**

## A GUIDE TO THE PROJECT MANAGEMENT BODY OF KNOWLEDGE (PMBOK GUIDE)

### 1. Introduction

- Structure of the PMBOK Guide
- Relationship of the PMBOK Guide and the Standard for Project Management
- changes to the PMBOK Guide
- Relationship to PMI standards+

### 2. Project Performance Domains

#### Stakeholder Performance Domain

- Stakeholder Engagement
- Interactions with other Performance Domains
- Checking Results

## **Team Performance Domain**

- Project Team Management and Leadership
- Project Team Culture
- High Performance Project Teams
- Leadership Skills
- Tailoring Leadership Styles
- Interactions with other Performance Domains
- Checking Results

## **Development Approach and Life Cycle Performance Domain**

- Development, Cadence and Life Cycle Relationships
- Delivery Cadence
- Development Approaches
- Considerations for Selecting a Development Approach
- Life Cycle and Phase Definitions
- Aligning of Delivery Cadence, Development Approach and Life Cycle
- Interactions with other Performance Domains
- Measuring Outcomes
- Uncertainty
- Measurement

## **Planning Performance Domain**

- Planning Overview
- Planning Variables
- Project Team Composition and Structure
- Communication
- Physical Resources
- Procurement
- Changes
- Metrics
- Alignment
- Interactions with other Performance Domains
- Checking Results

## **Project Work Performance Domain**

- Project Processes
- Balancing Competing Constraints
- Maintaining Project Team focus
- Project communications and Engagement
- Managing Physical Recourses
- Working with Procurements
- Monitoring New Work and Changes
- Learning throughout the Project
- Interactions with other Performance Domains
- Checking Results

## **Delivery Performance Domain**

- Delivery of Value
- Deliverables
- Quality
- Suboptimal Outcomes
- Interactions with other Performance Domains
- Checking Results

## **Measurement Performance Domain**

- Establishing Effective Measures
- What to Measure
- Presenting Information
- Measurement Pitfalls
- Troubleshooting Performance
- Growing and Improving
- Interactions with other Performance Domains
- Checking Results

## **Uncertainty Performance Domain**

- General Uncertainty
- Ambiguity
- Complexity
- Volatility
- Risk
- Interactions with other Performance Domains
- Checking results

## 3. Tailoring

### Overview

### Why Tailor?

### What to Tailor

- Life Cycle and Development Approach Selection
- Processes
- Engagement
- Tools
- Methods and Artifacts

### The Tailoring Process

- Select Initial Development Approach
- Tailor for the Organization
- Tailor the Project

### Tailoring the Performance Domains

- Stakeholders
- Project Team-Development Approach and Life Cycle
- Planning
- Project Work
- Delivery
- Uncertainty
- Measurement

### Diagnostics

### Summary

## 4. Models, Methods and Artifacts

### Overview

### Commonly used Models

- Situational Leadership Models
- Communication Models
- Motivation Models
- Change Models
- Complexity Models
- Project Team Development Models
- Other Models

### Commonly used Methods

- Data Gathering and Analysis

- Estimating
- Meetings and Events
- Other Methods

## Methods Applied across Performance Domains Commonly Used Methods

- Data Gathering and Analysis
- Estimating
- Meetings and Events
- Other Methods

## Methods Applied Across Performance Domains Commonly Used Artifacts

- Strategy Artifacts
- Logs and Registers
- Plans
- Hierarchy Charts
- Baselines
- Visual Data and Information
- Reports
- Agreements and Contracts
- Other Artifacts

## Artifacts Applied Across Performance Domains

## DETAILS

This **5-day program** is uniquely divided into **5 consecutive days**.

### Cost & Inclusions

The cost includes:

- ✓ Exclusive 5-day instructor-led training.
  - ✓ Professional training manual based on the PMBOK 7th Edition (*the newest edition*).
  - ✓ Informative tools and templates.
  - ✓ Unique tips and tricks from PM experts.
  - ✓ Uninterrupted Q&A time with the instructor is available after every session.
- Expertise and access to the instructor for the entire year.

Additional daily features include: Unlimited coffee break refreshments.

Total program cost is: \$3,400.00 plus *GST & PST (Books Included)*